



VICI[®]

INVEST IN THE EXPERIENCE[®]

Supplemental Financial & Operating Data

First Quarter Ended March 31, 2026

DISCLAIMERS

Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of the federal securities laws. You can identify these statements by our use of the words “anticipates,” “assumes,” “believes,” “estimates,” “expects,” “guidance,” “intends,” “plans,” “projects,” “targets,” “can,” “may,” “should,” “will,” “would,” and similar expressions that do not relate to historical matters. All statements other than statements of historical fact are forward-looking statements. You should exercise caution in interpreting and relying on forward-looking statements because they involve known and unknown risks, uncertainties, and other factors which are, in some cases, beyond the Company’s control which could materially affect actual results, performance, or achievements which could differ materially from those set forth in the forward-looking statements and may be affected by a variety of risks. Among those risks, uncertainties and other factors are: the impact of changes in general economic conditions and market developments, including inflation, interest rate changes and volatility, tariffs and trade barriers, supply chain disruptions, changes in consumer spending, consumer confidence levels, unemployment levels, governmental action (including significant layoffs or reductions in force among federal government employees or a prolonged U.S. federal government shutdown), and depressed real estate prices resulting from the severity and duration of any downturn or recession in the U.S. or global economy; our ability to successfully pursue and consummate transactions, including investments in, and acquisitions of, real estate and to obtain debt financing for such investments at attractive interest rates, or at all; risks associated with our pending and completed transactions, including our ability or failure to realize the anticipated benefits thereof; our dependence on our tenants at our properties and their affiliates that serve as guarantors of the lease payments, and the negative consequences any material adverse effect on their respective businesses could have on us; the possibility that any pending or future transactions may not be consummated on the terms or timeframes contemplated, or at all, including our ability to obtain the financing necessary to complete any acquisitions on the terms we expect in a timely manner, or at all, the ability of the parties to satisfy the conditions set forth in the definitive transaction documents, including the receipt of, or delays in obtaining, governmental and regulatory approvals and consents required to consummate such transactions, or other delays or impediments to completing the transactions; the anticipated benefits of certain arrangements with certain tenants in connection with our funding of “same store” capital improvements in exchange for increased rent pursuant to the terms of our agreements with such tenants, which we refer to as the Partner Property Growth Fund strategy; our decision and ability to exercise our purchase rights under our put-call agreements, call agreements, right of first refusal agreements and right of first offer agreements; the credit risk of our tenants and borrowers in connection with the rental and other obligations owed to us under applicable leases, related guarantees, or loan agreements, including risks distinct to our lending activities with respect to development and construction loans for non-stabilized properties; our dependence on the gaming industry, which is characterized by, among other things, a high degree of competition, extensive regulation, and sensitivity to changes in consumer behavior and discretionary spending; our ability to pursue our business and growth strategies may be limited by the requirement that we distribute 90% of our REIT taxable income in order to qualify for taxation as a REIT and that we distribute 100% of our REIT taxable income in order to avoid current entity-level U.S. federal income taxes; the impact of extensive regulation from gaming and other regulatory authorities, including developments relating to the regulation of emerging alternative platforms; the ability of our tenants to obtain and maintain regulatory approvals in connection with the operation of our properties, or the imposition of conditions to such regulatory approvals; the possibility that our tenants may choose not to renew their respective lease agreements following the initial or subsequent terms of the leases; restrictions on our ability to sell our properties subject to the lease agreements; our tenants and any guarantors’ historical results may not be a reliable indicator of their future results; our substantial amount of indebtedness and ability to service, refinance (at attractive interest rates, or at all), and otherwise fulfill our obligations under such indebtedness; our historical financial information may not be reliable indicators of our future results of operations, financial condition and cash flows; the possibility that we identify significant environmental, tax, legal or other issues, including additional costs or liabilities, that materially and adversely impact the value of assets acquired or secured as collateral (or other benefits we expect to receive) in any of our pending and completed transactions; the impact of changes to tax laws and regulations, including U.S. federal income tax laws, state tax laws or global tax laws; the impact of changes in governmental or regulatory actions and initiatives; the possibility of adverse tax consequences as a result of our pending and completed transactions, including pursuant to tax protection agreements to which we are a party; increased volatility in our stock price, including as a result of our pending and completed transactions; our inability to maintain our qualification for taxation as a REIT; the impact of climate change, natural disasters or other severe weather events, war or conflict, geopolitical uncertainty, tariffs and trade barriers, public health conditions, uncertainty or civil unrest, violence or terrorist activities or threats on our properties, in areas where our properties are located, or globally, and changes in economic conditions or heightened travel security, and any measures instituted in response to these events; the impact of reduced travel demand or increased costs of travel affecting visitation and operating performance at the properties operated by our tenants, particularly in destination markets such as Las Vegas; the loss of the services of key personnel; the inability to attract, retain and motivate employees; the costs and liabilities associated with environmental compliance; failure to establish and maintain an effective system of integrated internal controls; the risks related to us or our tenants not having adequate insurance to cover potential losses; the potential impact on the amount of our cash distributions if we determine to sell or divest any of our properties in the future or are unable to redeploy capital returned from investments at attractive rates, or at all; our ability to continue to make distributions to holders of our common stock or maintain anticipated levels of distributions over time, including our reliance on distributions received from our subsidiaries, including VICI OP, to make such distributions to our stockholders; and competition for transaction opportunities, including from other REITs, investment companies, private equity firms and hedge funds, sovereign funds, lenders, gaming companies and other investors that may have greater resources and access to capital and a lower cost of capital or different investment parameters than us.

Although the Company believes that in making such forward-looking statements its expectations are based upon reasonable assumptions, such statements may be influenced by factors that could cause actual outcomes and results to be materially different from those projected. The Company cannot assure you that the assumptions upon which these statements are based will prove to have been correct. Additional important factors that may affect the Company’s business, results of operations and financial position are described from time to time in the Company’s Annual Report on Form 10-K for the year ended December 31, 2025, Quarterly Reports on Form 10-Q and the Company’s other filings with the Securities and Exchange Commission (“SEC”). The Company does not undertake any obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise, except as may be required by applicable law.

Tenant, Borrower and Other Company Information

The Company makes no representation as to the accuracy or completeness of the information regarding its tenants, including Caesars Entertainment, Inc. (“Caesars”), Century Casinos, Inc. (“Century Casinos”), Chelsea Piers in New York City (“Chelsea Piers”), Clairvest Group Inc. (“Clairvest”), Cherokee Nation Entertainment, L.L.C. (“CNE”), the Eastern Band of Cherokee Indians (“EBCI”), Foundation Gaming and Entertainment LLC (“Foundation Gaming”), Golden Entertainment LLC (“Golden Entertainment”), Seminole Hard Rock Entertainment, Inc. (“Hard Rock”), JACK Ohio LLC (“JACK Entertainment”), Lucky Strike Entertainment (“Lucky Strike”), MGM Resorts International (“MGM”), PENN Entertainment, Inc. (“PENN Entertainment”), an affiliate (“PURE Tenant”) of Indigenous Gaming Partners Inc. (“IGP”), and an affiliate of certain funds managed by affiliates of Apollo Global Management, Inc. (“Venetian Las Vegas Tenant”), borrowers and other companies included in this presentation. The historical audited and unaudited financial statements of Caesars, as the parent and guarantor of CEOC, LLC and MGM, as the parent and guarantor of MGM Lessee, LLC, the Company’s significant lessees, have been filed with the SEC. Certain financial and other information for our tenants, guarantors, borrowers and other companies included in this presentation have been derived from their respective filings, if and as applicable, and other publicly available presentations and press releases. While we believe this information to be reliable, we have not independently investigated or verified such data.

Market and Industry Data and Trademark Information

This presentation may contain estimates and information concerning the Company’s industry, including market position, rent growth, corporate governance, and other analyses of the Company’s peers, that are based on industry publications, reports and peer company public filings. This information involves a number of assumptions and limitations, and you are cautioned not to rely on or give undue weight to this information. The Company has not independently verified the accuracy or completeness of the data contained in these industry publications, reports or filings. The industry in which the Company operates is subject to a high degree of uncertainty and risk due to a variety of factors, including those described in the “Risk Factors” section of the Company’s public filings with the SEC. The brands, trademarks, service marks and logos (“Trademarks”) operated at our properties are Trademarks of their respective owners. Their use in this presentation does not imply a relationship or endorsement by the Trademark owners, nor does it suggest any affiliation with or sponsorship by VICI. None of these owners nor any of their respective officers, directors, agents or employees have approved any disclosure contained in this presentation or are responsible or liable for the content of this presentation. Any such Trademarks are used only to identify the products and services of their respective owners, and no sponsorship or endorsement on the part of VICI should be inferred from the use of the marks.

Non-GAAP Financial Measures

This presentation includes reference to Funds From Operations (“FFO”), FFO per share, Adjusted Funds From Operations (“AFFO”), AFFO per share, and Adjusted EBITDA, which are not required by, or presented in accordance with, generally accepted accounting principles in the United States (“GAAP”). These are non-GAAP financial measures and should not be construed as alternatives to net income or as an indicator of operating performance (as determined in accordance with GAAP). We believe FFO, FFO per share, AFFO, AFFO per share and Adjusted EBITDA provide a meaningful perspective of the underlying operating performance of our business. For additional information regarding these non-GAAP financial measures see “Definitions of Non-GAAP Financial Measures” included on page 26 of this presentation.

Financial Data

Financial information provided herein is as of March 31, 2026 unless otherwise indicated.

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CORPORATE OVERVIEW

VICI Properties Inc. is an S&P 500® experiential real estate investment trust that owns one of the largest portfolios of market-leading gaming, hospitality, wellness, entertainment and leisure destinations, including Caesars Palace Las Vegas, MGM Grand and the Venetian Resort Las Vegas, three of the most iconic entertainment facilities on the Las Vegas Strip. VICI Properties owns 93 experiential assets across a geographically diverse portfolio consisting of 54 gaming properties and 39 other experiential properties across the United States and Canada. The portfolio is comprised of approximately 127 million square feet and features approximately 60,300 hotel rooms and over 500 restaurants, bars, nightclubs and sportsbooks. Its properties are occupied by industry-leading gaming, leisure and hospitality operators under long-term, triple-net lease agreements. VICI Properties has a growing array of real estate and financing partnerships with leading developers and operators in other experiential sectors, including Cabot, Cain, Canyon Ranch, Chelsea Piers, Great Wolf Resorts, Homefield, Kalahari Resorts and Lucky Strike Entertainment. VICI Properties also owns four championship golf courses and approximately 33 acres of undeveloped and underdeveloped land adjacent to the Las Vegas Strip. VICI Properties' goal is to create the highest quality and most productive experiential real estate portfolio through a strategy of partnering with the highest quality experiential place makers and operators. For additional information, please visit www.viciproperties.com.

Senior Management

Edward Pitoniak

Chief Executive Officer & Director

John Payne

President & Chief Operating Officer

David Kieske

Executive Vice President, Chief Financial Officer & Treasurer

Samantha Gallagher

Executive Vice President, General Counsel & Secretary

Jeremy Waxman

Chief Accounting Officer

Erin Ferreri

Senior Vice President, Finance

Moira McCloskey

Senior Vice President, Capital Markets

Gabriel Wasserman

Managing Director, Business Development & V.E.C.S.

Board of Directors

James Abrahamson*

Director, Chairman of the Board

Diana Cantor*

Director, Audit Committee Chair

Monica Douglas*

Director

Elizabeth Holland*

Director, Nominating & Governance Committee Chair

Craig Macnab*

Director, Compensation Committee Chair

Edward Pitoniak

Director, Chief Executive Officer

Michael Rumbolz*

Director

Contact Information

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Public Markets Detail

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Exchange: NYSE

Transfer Agent – Computershare

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(800) 962-4284
www.computershare.com

Website

www.viciproperties.com

LinkedIn

www.linkedin.com/company/vici-properties-inc

Investor Relations

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Note: * Denotes independent director

PORTFOLIO & FINANCIAL HIGHLIGHTS

(\$ amounts in thousands, except share, per share, portfolio and property data)

Pro Forma Portfolio Highlights⁽¹⁾



61 Gaming Properties⁽¹⁾
39 Other Experiential Properties
4 Golf Courses



15 Tenants with **77%** of Rent from Publicly Traded Tenants⁽¹⁾



26 States & **1** Canadian Province



~33 Acres of Undeveloped and Underdeveloped Land around the Las Vegas Strip



39.7 Year Weighted Average Lease Term as of May 1, 2026⁽¹⁾⁽²⁾



100% Occupancy Rate

Financial Highlights as of March 31, 2026

	Three Months Ended			
	Mar. 31, 2026	Dec. 31, 2025	Sept. 30, 2025	Jun. 30, 2025
Net Income Per Common Share				
Basic	\$0.82	\$0.57	\$0.71	\$0.82
Diluted	\$0.82	\$0.57	\$0.71	\$0.82
Funds From Operations Per Common Share				
Basic	\$0.82	\$0.57	\$0.71	\$0.82
Diluted	\$0.82	\$0.57	\$0.71	\$0.82
Adjusted Funds From Operations Per Common Share				
Basic	\$0.61	\$0.60	\$0.60	\$0.60
Diluted	\$0.61	\$0.60	\$0.60	\$0.60
Net Income Attributable to Common Stockholders	\$872,390	\$604,767	\$762,040	\$865,079
Adjusted EBITDA Attributable to Common Stockholders	\$838,226	\$828,752	\$825,582	\$822,239
Annualized Dividend Per Share	\$1.80	\$1.80	\$1.80	\$1.73
Dividend Yield at Period End	6.6%	6.4%	5.5%	5.3%

Summary Capitalization

Common Shares Outstanding	1,068,988,999
Third-Party Partnership Units Outstanding	13,054,659
Share Price	\$27.32
Equity Market Capitalization	\$29,561,433
Total Debt	\$17,090,394
Cash & Cash Equivalents	\$480,206
Total Enterprise Value	\$46,171,621
LQA Net Leverage Ratio ⁽³⁾	5.0x

Credit Ratings

Moody's	S&P	Fitch
Baa3 / Stable Outlook	BBB- / Stable Outlook	BBB- / Stable Outlook

Note: Refer to "Non-GAAP Financial Measures" on pages 10-11 of this presentation for reconciliations and "Definitions of Non-GAAP Financial Measures" on page 26 of this presentation

(1) Reflects Clairvest's acquisition of Northfield Park, which closed subsequent to quarter-end on April 21, 2026, and reflects VICI's acquisition of 100% of the land, real property, and improvements of seven casino properties (the "Golden Portfolio"), which VICI announced on April 24, 2026, has met all gaming regulatory and shareholder approvals and is expected to close subsequent to quarter-end on or around April 30, 2026, subject to the satisfaction of remaining customary closing conditions. (2) Inclusive of all tenant renewal options based on contractual rent. (3) Defined as Total Debt less Cash and Cash Equivalents divided by last quarter annualized ("LQA") Adjusted EBITDA.

CONSOLIDATED BALANCE SHEETS

(\$ amounts in thousands, except share and per share data)

	March 31, 2026	December 31, 2025
Assets		
Real estate portfolio:		
Investments in leases - sales-type, net	\$ 23,897,827	\$ 23,706,563
Investments in leases - financing receivables, net	18,806,242	18,697,133
Investments in loans and securities, net	2,710,021	2,525,457
Land	148,002	148,002
Cash and cash equivalents	480,206	563,479
Short-term investments	—	44,484
Other assets	1,047,376	1,039,050
Total assets	\$ 47,089,674	\$ 46,724,168
Liabilities		
Debt, net	\$ 16,787,100	\$ 16,773,241
Accrued expenses and deferred revenue	173,509	238,715
Dividends and distributions payable	486,316	486,259
Other liabilities	1,023,887	1,003,366
Total liabilities	18,470,812	18,501,581
Stockholders' equity		
Common stock, \$0.01 par value, 1,350,000,000 shares authorized and 1,068,988,999 and 1,068,811,371 shares issued and outstanding at March 31, 2026 and December 31, 2025, respectively	10,690	10,688
Preferred stock, \$0.01 par value, 50,000,000 shares authorized and no shares outstanding at March 31, 2026 and December 31, 2025	—	—
Additional paid-in capital	24,900,713	24,898,868
Accumulated other comprehensive income	118,852	121,031
Retained earnings	3,158,398	2,767,053
Total VICI stockholders' equity	28,188,653	27,797,640
Non-controlling interests	430,209	424,947
Total stockholders' equity	28,618,862	28,222,587
Total liabilities and stockholders' equity	\$ 47,089,674	\$ 46,724,168

CONSOLIDATED BALANCE SHEETS – QUARTERLY

(\$ amounts in thousands)

	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025
Assets				
Real estate portfolio:				
Investments in leases - sales-type, net	\$ 23,897,827	\$ 23,706,563	\$ 23,763,616	\$ 23,686,926
Investments in leases - financing receivables, net	18,806,242	18,697,133	18,640,073	18,577,584
Investments in loans and securities, net	2,710,021	2,525,457	2,432,999	2,369,049
Land	148,002	148,002	149,717	149,787
Cash and cash equivalents	480,206	563,479	507,503	232,983
Short-term investments	—	44,484	—	—
Other assets	1,047,376	1,039,050	1,041,932	1,037,694
Total assets	\$ 47,089,674	\$ 46,724,168	\$ 46,535,840	\$ 46,054,023
Liabilities				
Debt, net	\$ 16,787,100	\$ 16,773,241	\$ 16,762,660	\$ 16,922,273
Accrued expenses and deferred revenue	173,509	238,715	182,651	219,814
Dividends and distributions payable	486,316	486,259	486,258	462,113
Other liabilities	1,023,887	1,003,366	1,006,993	1,005,711
Total liabilities	18,470,812	18,501,581	18,438,562	18,609,911
Stockholders' equity				
Common stock	10,690	10,688	10,688	10,567
Preferred stock	—	—	—	—
Additional paid-in capital	24,900,713	24,898,868	24,894,452	24,515,601
Accumulated other comprehensive income	118,852	121,031	125,198	136,107
Retained earnings	3,158,398	2,767,053	2,643,251	2,362,176
Total VICI stockholders' equity	28,188,653	27,797,640	27,673,589	27,024,451
Non-controlling interests	430,209	424,947	423,689	419,661
Total stockholders' equity	28,618,862	28,222,587	28,097,278	27,444,112
Total liabilities and stockholders' equity	\$ 47,089,674	\$ 46,724,168	\$ 46,535,840	\$ 46,054,023

CONSOLIDATED STATEMENT OF OPERATIONS

(\$ amounts in thousands, except share and per share data)

	Three Months Ended March 31,	
	2026	2025
Revenues		
Income from sales-type leases	\$ 536,717	\$ 528,604
Income from lease financing receivables, loans and securities	451,953	426,480
Other income	18,899	19,513
Golf revenues	10,952	9,607
Total revenues	1,018,521	984,204
Expenses		
General and administrative	15,976	14,860
Depreciation	967	996
Other expenses	18,899	19,513
Golf expenses	6,469	6,352
Change in allowance for credit losses ⁽¹⁾	(118,775)	186,957
Transaction and acquisition expenses	167	45
Total expenses	(76,297)	228,723
Interest expense	(209,362)	(209,251)
Interest income	4,493	3,697
Other losses	(21)	(118)
Income before income taxes	889,928	549,809
(Provision for) benefit from income taxes	(3,974)	2,456
Net income	885,954	552,265
Less: Net income attributable to non-controlling interests	(13,564)	(8,658)
Net income attributable to common stockholders	\$ 872,390	\$ 543,607
Net income per common share		
Basic	\$ 0.82	\$ 0.51
Diluted	\$ 0.82	\$ 0.51
Weighted average number of shares of common stock outstanding		
Basic	1,068,399,427	1,056,012,414
Diluted	1,068,527,584	1,056,432,790
Impact to net income related to non-cash change in allowance for credit losses - CECL⁽¹⁾		
	\$ 118,775	\$ (186,957)
Per share impact related to non-cash change in allowance for credit losses - CECL		
Basic	\$ 0.11	\$ (0.18)
Diluted	\$ 0.11	\$ (0.18)

(1) Refer to Note 5 – Allowance for Credit Losses within our Quarterly Report on Form 10-Q for the quarter ended March 31, 2026.

CONSOLIDATED STATEMENT OF OPERATIONS – QUARTERLY

(\$ amounts in thousands, except share and per share data)

	Three Months Ended			
	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025
Revenues				
Income from sales-type leases	\$ 536,717	\$ 534,650	\$ 531,765	\$ 530,348
Income from lease financing receivables, loans and securities	451,953	448,768	447,986	440,260
Other income	18,899	18,883	19,547	19,536
Golf revenues	10,952	10,789	8,190	11,190
Total revenues	<u>1,018,521</u>	<u>1,013,090</u>	<u>1,007,488</u>	<u>1,001,334</u>
Expenses				
General and administrative	15,976	19,317	16,344	14,561
Depreciation	967	963	937	741
Other expenses	18,899	18,883	19,547	19,536
Golf expenses	6,469	6,994	6,765	6,619
Change in allowance for credit losses ⁽¹⁾	(118,775)	153,084	(20,153)	(142,001)
Transaction and acquisition expenses	167	241	9	7,434
Total expenses	<u>(76,297)</u>	<u>199,482</u>	<u>23,449</u>	<u>(93,110)</u>
Interest expense	(209,362)	(210,233)	(210,333)	(213,797)
Interest income	4,493	4,492	3,881	2,293
Other (losses) gains	(21)	1,866	(82)	992
Income before income taxes	889,928	609,733	777,505	883,932
(Provision for) benefit from income taxes	(3,974)	4,558	(3,885)	(5,564)
Net income	885,954	614,291	773,620	878,368
Less: Net income attributable to non-controlling interests	(13,564)	(9,524)	(11,580)	(13,289)
Net income attributable to common stockholders	<u>\$ 872,390</u>	<u>\$ 604,767</u>	<u>\$ 762,040</u>	<u>\$ 865,079</u>
Net income per common share				
Basic	\$ 0.82	\$ 0.57	\$ 0.71	\$ 0.82
Diluted	\$ 0.82	\$ 0.57	\$ 0.71	\$ 0.82
Weighted average number of shares of common stock outstanding				
Basic	1,068,399,427	1,068,343,727	1,067,253,644	1,056,222,836
Diluted	1,068,527,584	1,068,506,481	1,068,369,218	1,057,270,580
Impact to net income related to non-cash change in allowance for credit losses - CECL⁽¹⁾				
	\$ 118,775	\$ (153,084)	\$ 20,153	\$ 142,001
Per share impact related to non-cash change in allowance for credit losses - CECL				
Basic	\$ 0.11	\$ (0.14)	\$ 0.02	\$ 0.13
Diluted	\$ 0.11	\$ (0.14)	\$ 0.02	\$ 0.13

(1) Refer to Note 5 – Allowance for Credit Losses within our Quarterly Report on Form 10-Q for the quarter ended March 31, 2026.

NON-GAAP FINANCIAL MEASURES

(\$ amounts in thousands, except share and per share data)

	Three Months Ended March 31,	
	2026	2025
Net income attributable to common stockholders	\$ 872,390	\$ 543,607
Real estate depreciation	—	—
Funds From Operations (FFO) attributable to common stockholders	872,390	543,607
Non-cash leasing and financing adjustments	(130,032)	(132,047)
Non-cash change in allowance for credit losses	(118,775)	186,957
Non-cash stock-based compensation	4,125	2,904
Transaction and acquisition expenses	167	45
Amortization of debt issuance costs and original issue discount	17,283	18,771
Other depreciation	836	867
Capital expenditures	(629)	(132)
Other losses	21	118
Deferred income tax provision (benefit)	2,106	(3,976)
Non-cash adjustments attributable to non-controlling interests	3,415	(1,132)
Adjusted Funds From Operations (AFFO) attributable to common stockholders	650,907	615,982
Interest expense, net	187,586	186,783
Current income tax expense	1,868	1,520
Adjustments attributable to non-controlling interests	(2,135)	(2,149)
Adjusted EBITDA attributable to common stockholders	\$ 838,226	\$ 802,136
Net income per common share		
Basic	\$ 0.82	\$ 0.51
Diluted	\$ 0.82	\$ 0.51
FFO per common share		
Basic	\$ 0.82	\$ 0.51
Diluted	\$ 0.82	\$ 0.51
AFFO per common share		
Basic	\$ 0.61	\$ 0.58
Diluted	\$ 0.61	\$ 0.58
Weighted average number of shares of common stock outstanding		
Basic	1,068,399,427	1,056,012,414
Diluted	1,068,527,584	1,056,432,790

NON-GAAP FINANCIAL MEASURES – QUARTERLY

(\$ amounts in thousands, except share and per share data)

	Three Months Ended			
	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025
Net income attributable to common stockholders	\$ 872,390	\$ 604,767	\$ 762,040	\$ 865,079
Real estate depreciation	—	—	—	—
Funds From Operations (FFO) attributable to common stockholders	872,390	604,767	762,040	865,079
Non-cash leasing and financing adjustments	(130,032)	(130,947)	(131,171)	(130,022)
Non-cash change in allowance for credit losses	(118,775)	153,084	(20,153)	(142,001)
Non-cash stock-based compensation	4,125	4,437	4,415	4,439
Transaction and acquisition expenses	167	241	9	7,434
Amortization of debt issuance costs and original issue discount	17,283	17,428	17,395	18,743
Other depreciation	836	831	806	611
Capital expenditures	(629)	(299)	(189)	(618)
Other losses (gains)	21	(1,866)	82	(992)
Deferred income tax provision (benefit)	2,106	(4,591)	2,776	4,048
Non-cash adjustments attributable to non-controlling interests	3,415	(558)	1,559	3,457
Adjusted Funds From Operations (AFFO) attributable to common stockholders	650,907	642,527	637,569	630,178
Interest expense, net	187,586	188,313	189,057	192,761
Current income tax expense	1,868	33	1,109	1,516
Adjustments attributable to non-controlling interests	(2,135)	(2,121)	(2,153)	(2,216)
Adjusted EBITDA attributable to common stockholders	\$ 838,226	\$ 828,752	\$ 825,582	\$ 822,239
Net income per common share				
Basic	\$ 0.82	\$ 0.57	\$ 0.71	\$ 0.82
Diluted	\$ 0.82	\$ 0.57	\$ 0.71	\$ 0.82
FFO per common share				
Basic	\$ 0.82	\$ 0.57	\$ 0.71	\$ 0.82
Diluted	\$ 0.82	\$ 0.57	\$ 0.71	\$ 0.82
AFFO per common share				
Basic	\$ 0.61	\$ 0.60	\$ 0.60	\$ 0.60
Diluted	\$ 0.61	\$ 0.60	\$ 0.60	\$ 0.60
Weighted average number of shares of common stock outstanding				
Basic	1,068,399,427	1,068,343,727	1,067,253,644	1,056,222,836
Diluted	1,068,527,584	1,068,506,481	1,068,369,218	1,057,270,580

REVENUE DETAIL

(\$ amounts in thousands)

	Three Months Ended March 31,	
	2026	2025
Contractual income from sales-type leases		
Caesars Regional Master Lease (excluding Harrah's NOLA, AC, and Laughlin) & Joliet Lease	\$ 140,534	\$ 137,689
Caesars Las Vegas Master Lease	126,419	123,855
MGM Grand/Mandalay Bay Master Lease	81,135	79,544
The Venetian Resort Las Vegas Lease	76,089	74,219
PENN Master Lease ⁽¹⁾	20,177	19,913
Century Master Lease (excluding Century Canadian Portfolio)	12,677	12,321
Hard Rock Cincinnati Lease	12,192	11,864
EBCI Southern Indiana Lease	8,624	8,496
Income from sales-type leases non-cash adjustment ⁽²⁾	58,870	60,703
Income from sales-type leases	536,717	528,604
Contractual income from lease financing receivables		
MGM Master Lease	193,670	189,873
Harrah's NOLA, AC, and Laughlin ⁽³⁾	44,603	43,683
Hard Rock Mirage Lease	23,877	23,409
JACK Entertainment Master Lease	18,340	17,950
CNE Gold Strike Lease	10,612	10,404
Lucky Strike Master Lease	8,300	8,098
Foundation Gaming Master Lease	6,354	6,184
Chelsea Piers Lease	6,075	6,000
PURE Master Lease	4,126	3,870
Century Canadian Portfolio ⁽⁴⁾	3,282	3,069
Income from lease financing receivables non-cash adjustment ⁽²⁾	71,201	71,398
Income from lease financing receivables	390,440	383,938
Contractual interest income		
Senior secured notes	2,371	2,409
Senior secured loans	23,742	14,857
Mezzanine loans & preferred equity	35,590	25,330
Income from loans non-cash adjustment ⁽²⁾	(190)	(54)
Income from loans and securities	61,513	42,542
Income from lease financing receivables, loans and securities	451,953	426,480
Other income	18,899	19,513
Golf revenues	10,952	9,607
Total revenues	\$ 1,018,521	\$ 984,204

(1) On December 4, 2025, VICI combined the individual leases with PENN Entertainment (the PENN Greektown Lease and the PENN Margaritaville Lease) into one master lease for both properties (the "PENN Master Lease"). There was no change to the aggregate amount of rent collected by VICI. (2) Amounts represent non-cash adjustments to recognize revenue on an effective interest basis in accordance with GAAP. (3) Assets are part of the Caesars Regional Master Lease. (4) Assets are part of the Century Master Lease.

REVENUE DETAIL – QUARTERLY

(\$ amounts in thousands)

	Three Months Ended			
	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025
Contractual income from sales-type leases				
Caesars Regional Master Lease (excluding Harrah's NOLA, AC, and Laughlin) & Joliet Lease	\$ 140,534	\$ 139,586	\$ 137,689	\$ 137,689
Caesars Las Vegas Master Lease	126,419	125,564	123,855	123,855
MGM Grand/Mandalay Bay Master Lease	81,135	80,598	80,598	80,598
The Venetian Resort Las Vegas Lease	76,089	75,545	75,545	75,545
PENN Master Lease ⁽¹⁾	20,177	20,178	20,178	19,997
Century Master Lease (excluding Century Canadian Portfolio)	12,677	12,321	12,321	12,321
Hard Rock Cincinnati Lease	12,192	12,192	11,864	11,864
EBCI Southern Indiana Lease	8,624	8,624	8,538	8,496
Income from sales-type leases non-cash adjustment ⁽²⁾	58,870	60,042	61,177	59,983
Income from sales-type leases	536,717	534,650	531,765	530,348
Contractual income from lease financing receivables				
MGM Master Lease	193,670	193,670	193,671	192,405
Harrah's NOLA, AC, and Laughlin ⁽³⁾	44,603	44,296	43,683	43,683
Hard Rock Mirage Lease	23,877	23,409	23,409	23,409
JACK Entertainment Master Lease	18,340	18,039	18,039	18,039
CNE Gold Strike Lease	10,612	10,612	10,612	10,543
Lucky Strike Master Lease	8,300	8,232	8,098	8,098
Foundation Gaming Master Lease	6,354	6,184	6,184	6,184
Chelsea Piers Lease	6,075	6,000	6,000	6,000
PURE Master Lease	4,126	3,998	4,047	4,029
Century Canadian Portfolio ⁽⁴⁾	3,282	3,157	3,197	3,181
Income from lease financing receivables non-cash adjustment ⁽²⁾	71,201	70,944	70,070	70,039
Income from lease financing receivables	390,440	388,541	387,010	385,610
Contractual interest income				
Senior secured notes	2,371	2,384	2,398	2,411
Senior secured loans	23,742	22,564	22,907	21,447
Mezzanine loans & preferred equity	35,590	35,497	35,887	31,034
Income from loans non-cash adjustment ⁽²⁾	(190)	(218)	(216)	(242)
Income from loans and securities	61,513	60,227	60,976	54,650
Income from lease financing receivables, loans and securities	451,953	448,768	447,986	440,260
Other income	18,899	18,883	19,547	19,536
Golf revenues	10,952	10,789	8,190	11,190
Total revenues	\$ 1,018,521	\$ 1,013,090	\$ 1,007,488	\$ 1,001,334

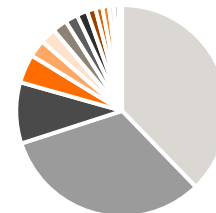
(1) Reflects combined PENN Master Lease, described further on page 12. (2) Amounts represent non-cash adjustments to recognize revenue on an effective interest basis in accordance with GAAP. (3) Assets are part of the Caesars Regional Master Lease. (4) Assets are part of the Century Master Lease.

ANNUALIZED CONTRACTUAL RENT AND INCOME FROM LOANS

(\$ amounts in millions USD)

	Assets Per Lease	Tenant	Annualized Rent as of May 2026
Annualized Contractual Rent			
Caesars Regional Master Lease & Joliet Lease	16	Caesars Entertainment	\$740.5
MGM Master Lease ⁽¹⁾	10	MGM Resorts International	736.2
Caesars Las Vegas Master Lease	2	Caesars Entertainment	505.7
MGM Grand/Mandalay Bay Master Lease	2	MGM Resorts International	328.8
The Venetian Resort Las Vegas Lease	1	Venetian Las Vegas Tenant	308.7
Hard Rock Mirage Lease	1	Hard Rock Entertainment	95.5
Golden Entertainment Master Lease ⁽²⁾	7	Golden OpCo	87.0
PENN Master Lease	2	PENN Entertainment	80.7
JACK Entertainment Master Lease	2	JACK Entertainment	74.0
Century Master Lease ⁽³⁾	8	Century Casinos	63.6
Northfield Park Lease ⁽¹⁾	1	Northfield Park Tenant	54.0
Hard Rock Cincinnati Lease	1	Hard Rock Entertainment	48.8
CNE Gold Strike Lease	1	Cherokee Nation Entertainment	43.3
EBCI Southern Indiana Lease	1	Eastern Band of Cherokee Indians	34.5
Lucky Strike Master Lease	38	Lucky Strike Entertainment	33.2
Foundation Gaming Master Lease	2	Foundation Gaming	25.4
Chelsea Piers Lease	1	Chelsea Piers	24.3
PURE Master Lease ⁽³⁾	4	PURE Tenant	16.5
Totals	100		\$3,300.7

Partnerships with 15 Tenants⁽¹⁾⁽²⁾



Caesars	38%
MGM ⁽¹⁾	32%
Venetian	9%
Hard Rock	4%
Golden Entertainment ⁽²⁾	3%
PENN	2%
JACK	2%
Century Casinos ⁽³⁾	2%
Clairvest ⁽¹⁾	2%
Cherokee Nation	1%
EBCI	1%
Lucky Strike	1%
Foundation	1%
Chelsea Piers	1%
PURE ⁽³⁾	1%

	As of March 31, 2026		Years to Maturity ⁽⁴⁾	Blended Interest Rate	Annualized Income
	Total Commitments	Principal Balance			
Annualized Contractual Income from Loans and Securities					
Senior Secured Notes	\$82.9	\$82.9	5.0	11.0%	\$9.1
Senior Secured Loans	1,513.9	1,165.5	3.1	8.4%	98.2
Mezzanine Loans & Preferred Equity	2,648.2	1,576.6	3.0	9.7%	153.1
Total / Weighted Average	\$4,245.0	\$2,825.0	3.1	9.2%	\$260.4
Total Annualized Contractual Rent and Income from Loans and Securities					\$3,561.2

(1) Reflects Clairvest's acquisition of Northfield Park, which closed subsequent to quarter-end on April 21, 2026. (2) Reflects VICI's pending acquisition of the Golden Portfolio, which is expected to close on or around April 30, 2026. (3) Includes rent or a portion of rent collected in CAD, assuming an exchange rate of C\$1:00:US\$0.72 as of March 31, 2026. (4) Based on next maturity, not inclusive of applicable extension options.

2026 GUIDANCE

(\$ and share amounts in millions, except per share data)

The Company is raising AFFO guidance for the full year 2026. In determining AFFO, the Company adjusts for certain items that are otherwise included in determining net income attributable to common stockholders, the most comparable GAAP financial measure. In reliance on the exemption provided by applicable rules, the Company does not provide guidance for GAAP net income, the most comparable GAAP financial measure, or a reconciliation of 2026 AFFO to GAAP net income because we are unable to predict with reasonable certainty the amount of the change in non-cash allowance for credit losses under ASU No. 2016-13 - Financial Instruments—Credit Losses (Topic 326) (“ASC 326”) for a future period. The non-cash change in allowance for credit losses under ASC 326 with respect to a future period is dependent upon future events that are entirely outside of the Company’s control and may not be reliably predicted, including its tenants’ respective financial performance, fluctuations in the trading price of their common stock, credit ratings and outlook (each to the extent applicable), as well as broader macroeconomic performance. Based on past results and as disclosed in the Company’s historical financial results, the impact of these adjustments could be material, individually or in the aggregate, to the Company’s reported GAAP results. For more information, see “Non-GAAP Financial Measures” on page 26 of this presentation.

The Company estimates AFFO for the year ending December 31, 2026 will be between \$2,665 million and \$2,695 million, or between \$2.44 and \$2.47 per diluted common share. Guidance does not include the impact on operating results from any pending acquisitions without announced expected closing dates, possible future acquisitions or dispositions, capital markets activity, or other non-recurring transactions.

The following is a summary of the Company’s full-year 2026 guidance:

2026 Guidance				
For the Year Ending December 31, 2026:	Updated Guidance		Prior Guidance	
	Low	High	Low	High
Estimated Adjusted Funds From Operations (AFFO)	\$2,665.0	\$2,695.0	\$2,590	\$2,625
Estimated Adjusted Funds From Operations (AFFO) per common diluted share	\$2.44	\$2.47	\$2.42	\$2.45
<i>Estimated Weighted Average Common Share Count at Year End</i>	<i>1,090.7</i>	<i>1,090.7</i>	<i>1,069.9</i>	<i>1,069.9</i>

VICI partnership units held by third parties are reflected as non-controlling interests and the income allocable to them is deducted from net income to arrive at net income attributable to common stockholders and AFFO; accordingly, guidance represents AFFO per share attributable to common stockholders based solely on outstanding shares of VICI common stock.

The estimates set forth above reflect management’s view of current and future market conditions, including assumptions with respect to the earnings impact of the events referenced in this presentation. The estimates set forth above may be subject to fluctuations as a result of several factors and there can be no assurance that the Company’s actual results will not differ materially from the estimates set forth above.

CAPITALIZATION & KEY CREDIT METRICS – AS OF MARCH 31, 2026

(\$ amounts in thousands, except share and per share data)

Capitalization	
Common Shares Outstanding ⁽¹⁾	1,068,988,999
Third-Party Partnership Units Outstanding ⁽²⁾	13,054,659
Share Price	\$27.32
Equity Market Capitalization	\$29,561,433
Revolving Credit Facility ⁽³⁾	140,394
Senior Unsecured Notes	13,950,000
CMBS Debt	3,000,000
Total Debt	\$17,090,394
Total Market Capitalization	\$46,651,827
Less: Cash & Cash Equivalents	480,206
Total Enterprise Value	\$46,171,621
Total Liquidity	
Revolving Credit Facility Capacity	\$2,359,606
Outstanding Forward Sale Agreement Proceeds ⁽⁴⁾	241,589
Cash & Cash Equivalents	480,206
Total Liquidity	\$3,081,401

Investment Grade Bond Covenants	Thresholds	Actuals
Total Net Debt to Adjusted Total Assets	< 60%	35%
Senior Secured Net Debt to Adjusted Total Assets	< 40%	6%
Interest Coverage Ratio	> 1.5x	4.0x
Total Unencumbered Assets to Unsecured Debt	> 150%	309%

VICI Issuer Credit Ratings
Moody's: Baa3 / Stable Outlook
S&P: BBB- / Stable Outlook
Fitch: BBB- / Stable Outlook

Q1'26 LQA Net Leverage	
Q1'26 Adj. EBITDA ⁽⁵⁾	\$838,226
Annualized Q1'26 Adj. EBITDA	3,352,904
Net Debt	16,610,188
LQA Net Leverage Ratio	5.0x

(1) Does not include the estimated 24.3 million shares to be issued to holders of Golden Entertainment in connection with the acquisition of the Golden Portfolio, which shares are expected to be issued on or around April 30, 2026. (2) MGM and Lucky Strike hold third-party partnership units, which may be redeemed for cash or, at VICI's election, shares of common stock. (3) Revolver draws denominated in CAD and GBP, shown here in USD, based on applicable exchange rates as of quarter end. (4) Estimated based on the forward sale price calculated as of March 31, 2026, and total amount of shares available for settlement under the outstanding forward sale agreement. Subsequent to quarter-end, on April 29, 2026, VICI physically settled the remaining 7,750,000 shares under its outstanding forward sale agreement in exchange for total net settlement proceeds of approximately \$242.1 million. (5) See "Non-GAAP Financial Measures" on pages 10-11 of this presentation for the reconciliations, and "Definitions of Non-GAAP Financial Measures" on page 26 of this presentation for the definitions of these Non-GAAP Financial Measures.

DEBT DETAIL

(\$ amounts in thousands USD)

Refer to Note 7 – Debt and Note 8 – Derivatives within our Quarterly Report on Form 10-Q for the quarter ended March 31, 2026 for additional detail.

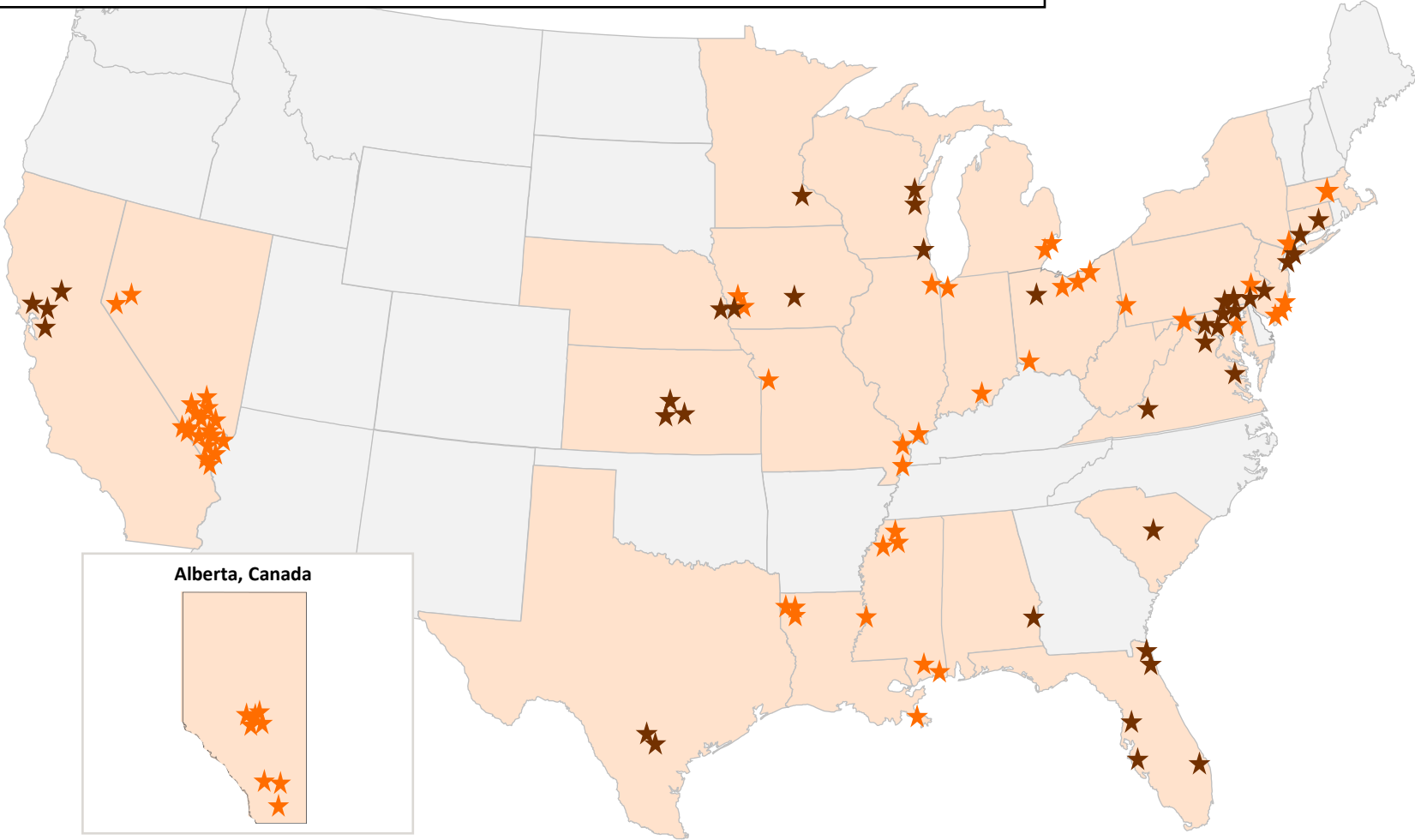
Debt	Maturity Date	Coupon Rate	Effective Rate	As of March 31, 2026		
				Face Value	% of Total Debt	Carrying Value (GAAP)
Senior Unsecured Debt⁽¹⁾						
\$2.5Bn Revolving Credit Facility						
Borrowings in USD	2/3/2030 ⁽²⁾	SOFR+0.85%	4.515% ⁽³⁾	-	-	-
Borrowings in CAD	2/3/2030 ⁽²⁾	CORRA+0.85%	3.120% ⁽³⁾	\$118,569	0.7%	\$118,569
Borrowings in GBP	2/3/2030 ⁽²⁾	SONIA+0.85%	4.580% ⁽³⁾	\$21,825	0.1%	\$21,825
4.500% Notes due 2026 ⁽⁴⁾	9/1/2026	4.500%	4.500%	\$500,000	2.9%	\$497,870
4.250% Notes due 2026	12/1/2026	4.250%	4.250%	\$1,250,000	7.3%	\$1,248,098
5.750% Notes due 2027 ⁽⁴⁾	2/1/2027	5.750%	5.750%	\$750,000	4.4%	\$751,831
3.750% Notes due 2027	2/15/2027	3.750%	3.750%	\$750,000	4.4%	\$748,533
4.500% Notes due 2028 ⁽⁴⁾	1/15/2028	4.500%	4.500%	\$350,000	2.0%	\$345,395
4.750% Notes due 2028	2/15/2028	4.750%	4.516% ⁽⁵⁾	\$1,250,000	7.3%	\$1,245,263
4.750% Notes due 2028	4/1/2028	4.750%	4.750%	\$400,000	2.3%	\$397,343
3.875% Notes due 2029 ⁽⁴⁾	2/15/2029	3.875%	3.875%	\$750,000	4.4%	\$716,723
4.625% Notes due 2029	12/1/2029	4.625%	4.625%	\$1,000,000	5.9%	\$994,132
4.950% Notes due 2030	2/15/2030	4.950%	4.541% ⁽⁵⁾	\$1,000,000	5.9%	\$993,249
4.125% Notes due 2030	8/15/2030	4.125%	4.125%	\$1,000,000	5.9%	\$993,474
5.125% Notes due 2031	11/15/2031	5.125%	4.969% ⁽⁵⁾	\$750,000	4.4%	\$742,176
5.125% Notes due 2032	5/15/2032	5.125%	3.980% ⁽⁵⁾	\$1,500,000	8.8%	\$1,487,429
5.750% Notes due 2034	4/1/2034	5.750%	5.689% ⁽⁵⁾	\$550,000	3.2%	\$542,198
5.625% Notes due 2035	4/1/2035	5.625%	5.601% ⁽⁵⁾	\$900,000	5.3%	\$885,801
5.625% Notes due 2052	5/15/2052	5.625%	5.625%	\$750,000	4.4%	\$736,966
6.125% Notes due 2054	4/1/2054	6.125%	6.125%	\$500,000	2.9%	\$486,020
Total Unsecured Debt	-	-	-	\$14,090,394	82.4%	\$13,952,895
CMBS Debt	3/5/2032	3.558%	3.558%	\$3,000,000	17.6%	\$2,834,205
Weighted Average / Total		4.62%	4.46% ⁽⁵⁾	\$17,090,394	100.0%	\$16,787,100
<i>Fixed Rate Debt Outstanding</i>				99.2%		
<i>Weighted Average Years to Maturity</i>				5.7 Years		

(1) Holders of the senior notes, as well as the trustee, administrative agent and lenders under VICI's Credit Agreement, benefit from a limited pledge of the equity of VICI Properties L.P. (2) Shown inclusive of applicable extension options. (3) Based on applicable benchmark rates as of March 31, 2026. (4) Issued in exchange for senior notes originally issued by MGM Growth Properties Operating Partnership LP ("MGP OP"). Principal amounts listed include unexchanged MGP OP notes which remain outstanding, totaling \$63.6 million in the aggregate. (5) Represents the contractual interest rates adjusted to account for the impact of forward-starting interest rate swaps and treasury locks.

GEOGRAPHIC DIVERSIFICATION

- ✔ Diversified Portfolio: 26 States and 1 Canadian Province
- ✔ Gaming: 15 States and 1 Canadian Province (52% Regional, 47% Las Vegas Strip, 1% International)⁽¹⁾
- ✔ Other Experiential: 17 States (6 of Which Also Include Gaming)

★ Gaming
★ Other Experiential



(1) Based on annualized contractual rent as of May 1, 2026. Includes VICI's pending acquisition of the Golden Portfolio, which is expected to close on or around April 30, 2026.

SUMMARY OF CURRENT LEASE TERMS

For additional information, please reference our Quarterly Report on Form 10-Q for the quarter ended March 31, 2026

Lease	Tenant	Annual Cash Rent as of May'26 (\$mm)	Current Lease Year	Annual Escalator	Term
Caesars Regional Master Lease and Joliet Lease	Caesars Entertainment	\$740.5 ⁽¹⁾	Lease Year 9 11/1/25 – 10/31/26	>2% / change in CPI ⁽²⁾	18-year initial term with four 5-year renewal options
MGM Master Lease	MGM Resorts International	736.2 ⁽³⁾	Lease Year 5 5/1/26 – 4/30/27	2% in years 2-10 >2% / change in CPI thereafter (capped at 3%)	25-year initial term with three 10-year renewal options
Caesars Las Vegas Master Lease	Caesars Entertainment	505.7	Lease Year 9 11/1/25 – 10/31/26	>2% / change in CPI ⁽²⁾⁽⁴⁾	18-year initial term with four 5-year renewal options
MGM Grand / Mandalay Bay Master Lease	MGM Resorts International	328.8	Lease Year 7 3/1/26 – 2/28/27	2% in years 2-15 >2% / change in CPI thereafter (capped at 3%)	30-year initial term with two 10-year renewal options
The Venetian Resort Las Vegas Lease	Affiliate of funds managed by affiliates of Apollo Global Management, Inc.	308.7	Lease Year 5 3/1/26 – 2/28/27	>2% / change in CPI (capped at 3%)	30-year initial term with two 10-year renewal options
Hard Rock Mirage Lease	Hard Rock Entertainment	95.5	Lease Year 4 1/1/26 – 12/31/26	2% in years 2-10 >2% / change in CPI thereafter (capped at 3%)	25-year initial term with three 10-year renewal options
Golden Entertainment Master Lease⁽⁵⁾	Golden Entertainment	87.0	Lease Year 1 5/1/26 – 4/30/27	2% starting in Lease Year 3	30-year initial term with four 5-year renewal options
PENN Master Lease	PENN Entertainment	80.7	Lease Year 7 6/1/26 – 5/31/26	1% in Lease Year 8; Up to 1% in Lease Years 9-15 subject to a Minimum Ratio ⁽⁶⁾	15-year initial term with four 5-year renewal options
JACK Entertainment Master Lease	JACK Entertainment	74.0	Lease Year 7 2/1/26 – 1/31/27	>1.5% / change in CPI (capped at 2.5%)	20-year initial term with three 5-year renewal options

(1) Cash rent amounts are presented prior to accounting for the portion of rent payable to the 20% JV partner at Harrah's Joliet. After adjusting for the portion of rent payable to the 20% JV partner, current annual cash rent is \$730.9 million. (2) The Caesars Master Leases are each subject to a variable rent component in Lease Years 11 and 16. Please refer to the Quarterly Report on Form 10-Q for the quarter ended March 31, 2026 for more information. (3) Reflects Clairvest's acquisition of Northfield Park, which closed subsequent to quarter-end on April 21, 2026. (4) Annual rent escalation does not apply to \$35 million of annual rent attributable to the Octavius Tower at Caesars Palace. (5) Reflects VICI's pending acquisition of the Golden Portfolio, which is expected to close on or around April 30, 2026. (6) The PENN Master Lease will escalate at 1% in lease year 8, and thereafter, will escalate at 1% if the minimum net revenue to rent ratio (the "Minimum Ratio") is met, which will be set on June 1, 2026.

SUMMARY OF CURRENT LEASE TERMS (CONT.)

For additional information, please reference our Quarterly Report on Form 10-Q for the quarter ended March 31, 2026

Lease	Tenant	Annual Cash Rent as of May'26 (\$mm)	Current Lease Year	Annual Escalator	Term
Century Master Lease	Century Casinos	\$63.6 ⁽¹⁾	Lease Year 7 1/1/26 – 12/31/26	>1.25% / change in CPI (Century Canada escalation based on Canadian CPI and capped at 2.5%)	24-year term with three 5-year renewal options
Northfield Park Lease⁽²⁾	An affiliate of funds managed by Clairvest	54.0	Lease Year 1 5/1/26 – 4/30/27	2% in years 2-7 >2% / change in CPI thereafter (capped at 3%)	25-year initial term with three 10-year renewal options
Hard Rock Cincinnati Lease	Hard Rock Entertainment	48.8	Lease Year 7 10/1/25 – 9/30/26	>2.0% / change in CPI 2% in years 2-10 ⁽³⁾	28-year initial term with three 10-year renewal options
CNE Gold Strike Lease	Cherokee Nation Entertainment	43.3	Lease Year 5 5/1/26 – 4/30/27	>2% in years 2-10 / change in CPI thereafter (capped at 3%)	25-year initial term with three 10-year renewal options
EBCI Southern Indiana Lease	Eastern Band of Cherokee Indians	34.5	Lease Year 5 9/1/25 – 8/31/26	>2% / change in CPI ⁽⁴⁾	15-year initial term with four 5-year renewal options
Lucky Strike Master Lease	Lucky Strike Entertainment	33.2	Lease Year 3 11/1/25 – 10/31/26	>2% / change in CPI (capped at 2.5%)	25-year initial term with six 5-year renewal options
Foundation Gaming Master Lease	Foundation Gaming	25.4	Lease Year 4 1/1/26 – 12/31/26	>1.5% / change in CPI (capped at 3%)	15-year initial term with four 5-year renewal options
Chelsea Piers Lease	Chelsea Piers	24.3	Lease Year 3 1/1/26 – 12/31/26	1.50%	32-years with one 10-year extension option
PURE Master Lease	Affiliate of IGP ⁽⁵⁾	C\$22.8 / US\$16.5 ⁽⁶⁾	Lease Year 4 2/1/26 – 1/31/27	>1.5% / change in Canadian CPI (capped at 2.5%)	25-year initial term with four 5-year renewal options

(1) Reflects a portion of rent paid in CAD with respect to the Century Canadian Portfolio, which has a current annual base rent of C\$18.0 million (US\$12.9 million). Assumes an exchange rate of C\$1:00:US\$0.72 as of March 31, 2026. (2) Reflects Clairvest's acquisition of Northfield Park, which closed subsequent to quarter-end on April 21, 2026. (3) If the change in CPI is less than 0.5%, there will be no escalation in rent for such lease year. (4) The EBCI Southern Indiana Lease is subject to a variable rent component in Lease Years 8 and 11. Please refer to the Quarterly Report on Form 10-Q for the quarter ended March 31, 2026 for more information. (5) IGP is a gaming partnership established by five institutional Nova Scotia-based First Nations to acquire gaming assets in North America. (6) Assumes an exchange rate of C\$1:00:US\$0.72 as of March 31, 2026.

RECENT INVESTMENT ACTIVITY

Property / Loan	Announcement Date	Closing Date	Transaction Size	Rent	Tenant / Borrower
Pending Transactions					
Gamehost Real Estate Acquisition ⁽¹⁾	03/30/2026	Expected mid-year 2026	C\$200.6 million / USD\$144.4 million ⁽²⁾	C\$16.1 million / USD\$11.6 million ⁽²⁾	Affiliate of IGP
Golden Entertainment Sale-Leaseback	11/06/2025	Expected 4/30/2026	\$1.16 billion	\$87.0 million	Holding company owned and controlled by Blake L. Sartini ⁽³⁾
Recently Completed Transactions					
Northfield Park Lease ⁽⁴⁾	10/16/2025	4/21/2026	N/A	\$53.0 million ⁽⁵⁾	Affiliate of funds managed by Clairvest
One Beverly Hills Construction Financing	3/23/2026	3/23/2026	\$1.5 billion ⁽⁶⁾	N/A	Cain
North Fork Delayed Draw Term Loan Facility	4/30/2025	4/4/2025	Up to \$510.0 million	N/A	North Fork Rancheria Economic Development Authority

(1) Subject to customary regulatory approvals and closing conditions. (2) Based on applicable exchange rate at the time of announcement. (3) The holding company will own all of the gaming and operating assets of Golden Entertainment. (4) Subsequent to quarter-end, on April 21, 2026, VICI announced that, in connection with the closing of MGM's sale of the operations of Northfield Park to an affiliate of funds managed by Clairvest, VICI has entered into a new separate triple-net lease with an affiliate of Clairvest with respect to the real property of Northfield Park and also entered into an amendment to the MGM Master Lease to reflect such sale. (5) The Northfield Park Lease will escalate 2.0% on May 1, 2026, for annual rent of \$54.0 million. (6) This transaction refinanced the previously announced \$450.0 million One Beverly Hills commitment, representing an incremental capital commitment of \$1.05 billion.

RECENT CAPITAL MARKETS ACTIVITY

Equity Capital Markets

Forward Equity Offering	Shares Sold	Gross Offering Value	Shares Settled	Net Proceeds Received to Date
2025 ATM Sales ⁽¹⁾	7,835,973	\$254.2 million	7,835,973	\$244.9 million
2024 ATM Sales	12,015,399	\$384.6 million	12,015,399	\$372.9 million

Debt Capital Markets

Type of Debt	Timing	Coupon Rate	Effective Rate	Gross Proceeds Received	Redemption / Repayment Amt.
Senior Unsecured Notes due May 2025	<i>Redeemed</i> April 8, 2025	4.375%	4.375%	-	\$500.0 million
Senior Unsecured Notes due June 2025 ⁽²⁾	<i>Redeemed</i> April 8, 2025	4.625%	4.625%	-	\$800.0 million
Senior Unsecured Notes due April 2028	<i>Issued</i> April 7, 2025	4.750%	4.750%	\$400.0 million	-
Senior Unsecured Notes due April 2035	<i>Issued</i> April 7, 2025	5.625%	5.601% ⁽³⁾	\$900.0 million	-

(1) Subsequent to quarter-end, on April 29, 2026, VICI physically settled the remaining 7,750,000 shares under its outstanding forward sale agreement in exchange for total net settlement proceeds of approximately \$242.1 million. (2) In addition to the \$799.4 million of MGP OP Notes redeemed on April 8, 2025, redemption amount listed includes \$0.6 million of the unexchanged original issue notes that remained outstanding following the closing of the MGP acquisition, which were redeemed on April 26, 2025. (3) Represents the contractual interest rates adjusted to account for the impact of forward-starting interest rate swaps. Refer to Note 8 – Derivatives within our Quarterly Report on Form 10-Q for the quarter ended March 31, 2026.

GAMING EMBEDDED GROWTH PIPELINE

The descriptions of the Put/Call Agreements and Right of First Refusal / Right of First Offer Agreements herein are presented as a summary of such agreements, which are or may be subject to additional terms and conditions as described in the applicable agreements.

Put / Call Agreements



Caesars Forum Convention Center: VICI has the right to call the Caesars Forum Convention Center from Caesars at a 13.0x multiple (7.7% cap rate) of the initial annual rent in a sale-leaseback transaction until December 31, 2028.

ROFR / ROFO Agreements



Las Vegas Strip Assets⁽¹⁾: VICI has a right of first refusal (“ROFR”) to acquire the land and real estate assets of each of the first two of certain specified Las Vegas Strip assets should the properties be sold by Caesars, whether pursuant to an OpCo/PropCo or a WholeCo sale. The first property subject to the ROFR will be one of: Flamingo Las Vegas, Horseshoe Las Vegas, Paris Las Vegas and Planet Hollywood Resort & Casino. The second property subject to the ROFR will be selected from one of the aforementioned four properties plus The LINQ Hotel & Casino.



Horseshoe Casino Baltimore⁽¹⁾⁽²⁾: VICI has a ROFR to enter into a sale-leaseback transaction with respect to the land and real estate assets of Horseshoe Baltimore should the property be sold by Caesars.



Caesars Virginia ROFR⁽¹⁾⁽²⁾: VICI has a ROFR to enter into a sale-leaseback transaction with respect to the land and real estate assets associated with the casino resort in Danville, Virginia by Caesars and EBCI.

INDIGENOUS GAMING PARTNERS

Indigenous Gaming Partners: VICI has a five-year right of first offer (“ROFO”) on future sale-leaseback transactions with IGP. Any additional properties acquired pursuant to the ROFO will be added to the existing master lease for the PURE portfolio.

(1) Caesars does not have a contractual obligation to sell the properties subject to the ROFR Agreements and will make an independent financial decision regarding whether to trigger the ROFR agreements and VICI will make an independent financial decision whether to purchase the properties. (2) Subject to any consent required from Caesars' applicable joint venture partners.

OTHER EXPERIENTIAL EMBEDDED GROWTH PIPELINE

The descriptions of the Call Agreements and Right of First Refusal / Right of First Offer Agreements herein are presented as a summary of such agreements, which are or may be subject to additional terms and conditions as described in the applicable agreements.

Call Right Agreements

CANYONRANCH.

Canyon Ranch Austin: VICI has the right to call the real estate assets of Canyon Ranch Austin at pre-negotiated terms in a sale-leaseback transaction for up to 24 months following stabilization, subject to certain conditions. If the call right is exercised, Canyon Ranch would continue to operate Canyon Ranch Austin subject to a long-term triple-net lease with VICI.

Canyon Ranch Lenox & Canyon Ranch Tucson: VICI has the right to call the real estate assets of each of Canyon Ranch Tucson and Canyon Ranch Lenox at pre-negotiated terms in a sale-leaseback transaction, subject to certain conditions. If the call right(s) are exercised, Canyon Ranch would continue to operate the applicable wellness resort(s) subject to a long-term triple-net master lease with VICI.



Homefield KC and Margaritaville Resort: VICI has the option to call the real estate assets of the new Homefield Showcase Center, new Homefield Baseball Center, Homefield Sports and Training Complex – Olathe, and the Margaritaville Resort Kansas City, subject to certain conditions. If the call right is exercised, all of the properties, including the Margaritaville Resort, would be subject to a single long-term triple net master lease with VICI.

Longer Term Financing Partnerships



Lucky Strike: VICI has a right of first offer to acquire the real estate assets of any current or future Lucky Strike asset should Lucky Strike elect to enter into a sale-leaseback transaction in the first 8 years of the lease term.



Cabot Citrus Farms: VICI entered into a purchase and sale agreement, pursuant to which VICI will convert a portion of the Cabot Citrus Farms loan into the ownership of certain Cabot Citrus Farms real estate assets and simultaneously enter into a triple-net lease with Cabot that has an initial term of 25 years, with five 5-year tenant renewal options.

CANYONRANCH.

Canyon Ranch: VICI entered into a right of first financing agreement pursuant to which VICI will have the first right, but not the obligation, to serve as the real estate capital financing partner for Canyon Ranch with respect to the acquisition, build-out and/or redevelopment of future greenfield and build-to-suit wellness resorts.



Homefield: VICI entered into a ROFR agreement under which VICI has the right to acquire the real estate of any future Homefield properties in a sale-leaseback transaction if Homefield elects to monetize such assets.

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DEFINITIONS OF NON-GAAP FINANCIAL MEASURES

FFO is a non-GAAP financial measure that is considered a supplemental measure for the real estate industry and a supplement to GAAP measures. Consistent with the definition used by the National Association of Real Estate Investment Trusts (NAREIT), we define FFO as our net income (or loss) attributable to common stockholders (computed in accordance with GAAP) excluding (i) gains (or losses) from sales of certain real estate assets, (ii) depreciation and amortization related to real estate, (iii) gains and losses from change in control and (iv) impairment write-downs of certain real estate assets and investments in entities when the impairment is directly attributable to decreases in the value of depreciable real estate held by the entity.

AFFO is a non-GAAP financial measure that we use as a supplemental operating measure to evaluate VICI's performance. We calculate VICI's AFFO by adding or subtracting from FFO non-cash leasing and financing adjustments, non-cash change in allowance for credit losses, non-cash stock-based compensation expense, transaction costs incurred in connection with the acquisition of real estate investments, amortization of debt issuance costs and original issue discount, other non-cash interest expense, non-real estate depreciation (which is comprised of the depreciation related to our golf course operations), capital expenditures (which are comprised of additions to property, plant and equipment related to our golf course operations), impairment charges related to non-depreciable real estate, gains (or losses) on debt extinguishment and interest rate swap settlements, other gains (or losses), deferred income tax expenses and benefits, other non-recurring non-cash transactions, and non-cash adjustments attributable to non-controlling interests with respect to certain of the foregoing.

We calculate VICI's Adjusted EBITDA by adding or subtracting from AFFO contractual interest expense (including the impact of the forward-starting interest rate swaps and treasury locks) and interest income (collectively, interest expense, net), current income tax expense and adjustments attributable to non-controlling interests.

These non-GAAP financial measures: (i) do not represent VICI's cash flow from operations as defined by GAAP; (ii) should not be considered as an alternative to VICI's net income as a measure of operating performance or to cash flows from operating, investing and financing activities; and (iii) are not alternatives to VICI's cash flow as a measure of liquidity. In addition, these measures should not be viewed as measures of liquidity, nor do they measure our ability to fund all of our cash needs, including our ability to make cash distributions to our stockholders, to fund capital improvements, or to make interest payments on our indebtedness. Investors are also cautioned that FFO, FFO per share, AFFO, AFFO per share and Adjusted EBITDA, as presented, may not be comparable to similarly titled measures reported by other real estate companies, including REITs, due to the fact that not all real estate companies use the same definitions. Our presentation of these measures does not replace the presentation of VICI's financial results in accordance with GAAP.